

	2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
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Operating Revenue

Monthly Care Fees (Incl. Type C)	4,449,972	370,831	302,813	(68,018)	370,831	302,813	(68,018)	
Fee Subsidy	(249,996)	(20,833)	(15,319)	5,514	(20,833)	(15,319)	5,514	
SNF Private Patient Fees	1,601,148	133,429	128,770	(4,659)	133,429	128,770	(4,659)	
AL Private Patient Fees	409,548	34,129	43,580	9,451	34,129	43,580	9,451	
Medicare Type A and Type B	2,072,100	172,675	162,034	(10,641)	172,675	162,034	(10,641)	
Amortized Entry Fees	942,312	78,526	72,640	(5,886)	78,526	72,640	(5,886)	
Services to Medical Director	12,840	1,070	0	(1,070)	1,070	0	(1,070)	
Guest Charges	35,004	2,917	5,562	2,645	2,917	5,562	2,645	
Processing & Community Fees	9,756	813	0	(813)	813	0	(813)	
Other Resident Fees/Revenue	14,004	1,167	1,970	803	1,167	1,970	803	
Total Operating Revenue	9,296,688	774,724	702,050	(72,674)	774,724	702,050	(72,674)	

Expense

Operating Expense	11,640,432	970,036	930,910	39,126	970,036	930,910	39,126	
Depreciation	680,424	56,702	58,086	(1,384)	56,702	58,086	(1,384)	
Total Expense	12,320,856	1,026,738	988,996	37,742	1,026,738	988,996	37,742	

Operating Income/(Loss)	(3,024,168)	(252,014)	(286,946)	(34,932)	(252,014)	(286,946)	(34,932)	
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Other Income & Expense

Donations & Bequests	80,004	6,667	7,021	354	6,667	7,021	354	
Planning & Development	(39,996)	(3,333)	0	3,333	(3,333)	0	3,333	
Other Income/Other Expense	15,000	1,250	106	(1,144)	1,250	106	(1,144)	
Sub Total	55,008	4,584	7,127	2,543	4,584	7,127	2,543	
Pre-Investment Net Income/(Loss)	(2,969,160)	(247,430)	(279,819)	(32,389)	(247,430)	(279,819)	(32,389)	

Total Investment Income	3,664,104	305,342	3,760,739	3,455,397	305,342	3,760,739	3,455,397	
Investment Management Fee	(428,004)	(35,667)	(75,406)	(39,739)	(35,667)	(75,406)	(39,739)	
Net Investment Income	3,236,100	269,675	3,685,333	3,415,658	269,675	3,685,333	3,415,658	

Net Income/(Loss)	266,940	22,245	3,405,514	3,383,269	22,245	3,405,514	3,383,269	
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**Heritage on the Marina Finance Report
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2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
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Summary by Department

Health Center	3,367,800	280,650	299,620	(18,970)	280,650	299,620	(18,970)	
Food Service	2,570,568	214,214	220,985	(6,771)	214,214	220,985	(6,771)	
Administration	1,792,224	149,352	122,491	26,861	149,352	122,491	26,861	
Maintenance & Security	774,612	64,551	75,062	(10,511)	64,551	75,062	(10,511)	
General Expense	742,488	61,874	59,806	2,068	61,874	59,806	2,068	
Housekeeping	527,340	43,945	50,438	(6,493)	43,945	50,438	(6,493)	
Activities/Wellness	575,628	47,969	24,380	23,589	47,969	24,380	23,589	
Other Nursing & Medical Related	846,732	70,561	47,473	23,088	70,561	47,473	23,088	
Medicare	443,040	36,920	30,654	6,266	36,920	30,654	6,266	
Total	11,640,432	970,036	930,909	39,127	970,036	930,909	39,127	
Grand Total	11,640,432	970,036	930,909	39,127	970,036	930,909	39,127	

2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
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Summary by Expense

Wages & Salaries	5,184,600	432,050	385,705	46,345	432,050	385,705	46,345
Employee Benefits	1,297,116	108,093	112,793	(4,700)	108,093	112,793	(4,700)
Workers Comp Insurance	331,932	27,661	23,279	4,382	27,661	23,279	4,382
Unemployment	7,296	608	0	608	608	0	608
Vacations & Holidays	436,032	36,336	59,824	(23,488)	36,336	59,824	(23,488)
Food	523,296	43,608	39,628	3,980	43,608	39,628	3,980
Food Beer & Wine	22,404	1,867	942	925	1,867	942	925
Utilities	515,808	42,984	45,766	(2,782)	42,984	45,766	(2,782)
Professional Fees	172,596	14,383	16,390	(2,007)	14,383	16,390	(2,007)
Security Services	189,804	15,817	15,580	237	15,817	15,580	237
Insurance	175,380	14,615	13,393	1,222	14,615	13,393	1,222
Contract, Grounds Maintenance	144,000	12,000	5,956	6,044	12,000	5,956	6,044
Cleaning Supplies & Paper Products	151,260	12,605	16,118	(3,513)	12,605	16,118	(3,513)
Equipment & Long term Maintenance	115,644	9,637	20,975	(11,338)	9,637	20,975	(11,338)
Hshld, Carpet & Equip. Replacement	30,660	2,555	3,638	(1,083)	2,555	3,638	(1,083)
Maintenance Expendable Supplies	2,508	209	1,782	(1,573)	209	1,782	(1,573)
Outside Services	1,460,904	121,742	128,552	(6,810)	121,742	128,552	(6,810)
Accounting Fees	60,000	5,000	0	5,000	5,000	0	5,000
Legal Fees	70,260	5,855	3,953	1,902	5,855	3,953	1,902
Activities, Chapel, O&A, etc.	76,212	6,351	5,216	1,135	6,351	5,216	1,135
Marketing	72,996	6,083	2,354	3,729	6,083	2,354	3,729
Development	23,496	1,958	0	1,958	1,958	0	1,958
IL & AL Medical Expenses	77,532	6,461	3,911	2,550	6,461	3,911	2,550
Medical Supplies	211,968	17,664	12,126	5,538	17,664	12,126	5,538
Association Dues	21,600	1,800	1,639	161	1,800	1,639	161
Licenses, taxes, fees	75,216	6,268	1,160	5,108	6,268	1,160	5,108
Communications	28,452	2,371	3,425	(1,054)	2,371	3,425	(1,054)
Office Supplies/Computers	90,180	7,515	4,861	2,654	7,515	4,861	2,654
Board Expense	5,556	463	140	323	463	140	323
Holiday Party	21,000	1,750	0	1,750	1,750	0	1,750
Continuing Education/In-Service	10,176	848	100	748	848	100	748
Conference & Travel	37,296	3,108	1,402	1,706	3,108	1,402	1,706
Van Expense	11,340	945	1,497	(552)	945	1,497	(552)
Miscellaneous	11,544	962	178	784	962	178	784
Transfers for O&A, Gorman fund etc	(25,632)	(2,136)	(1,370)	(766)	(2,136)	(1,370)	(766)
Total	11,640,432	970,036	930,913	39,123	970,036	930,913	39,123

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	2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
Food Service								
Wages & Salaries	564,996	47,083	48,821	(1,738)	47,083	48,821	(1,738)	
Employee Benefits	149,256	12,438	10,976	1,462	12,438	10,976	1,462	
Workers Comp Insurance	56,688	4,724	3,876	848	4,724	3,876	848	
Vacations & Holidays	36,684	3,057	5,053	(1,996)	3,057	5,053	(1,996)	
Food	523,296	43,608	39,628	3,980	43,608	39,628	3,980	
Food Beer & Wine	22,404	1,867	942	925	1,867	942	925	
Management Fees	55,320	4,610	4,553	57	4,610	4,553	57	
Cleaning Supplies & Paper Products	75,000	6,250	6,952	(702)	6,250	6,952	(702)	
Household Replacements	20,004	1,667	1,743	(76)	1,667	1,743	(76)	
Equipment Maintenance	5,004	417	3,136	(2,719)	417	3,136	(2,719)	
Contract Maintenance	30,000	2,500	0	2,500	2,500	0	2,500	
Licenses	1,500	125	105	20	125	105	20	
Office Supplies/Printing	12,000	1,000	1,061	(61)	1,000	1,061	(61)	
Outside Services	1,013,016	84,418	94,064	(9,646)	84,418	94,064	(9,646)	
Miscellaneous	5,400	450	75	375	450	75	375	
Total Dining Services	2,570,568	214,214	220,985	(6,771)	214,214	220,985	(6,771)	
Housekeeping								
Salaries & Wages	281,136	23,428	26,275	(2,847)	23,428	26,275	(2,847)	
Employee Benefits	89,748	7,479	8,088	(609)	7,479	8,088	(609)	
Workers Comp Insurance	28,968	2,414	2,206	208	2,414	2,206	208	
Vacations & Holidays	26,268	2,189	3,698	(1,509)	2,189	3,698	(1,509)	
Cleaning Supplies & Paper Products	76,260	6,355	9,166	(2,811)	6,355	9,166	(2,811)	
Household Replacements	4,152	346	901	(555)	346	901	(555)	
Carpet Replacements	4,800	400	0	400	400	0	400	
Outside Services	15,912	1,326	0	1,326	1,326	0	1,326	
Miscellaneous	96	8	103	(95)	8	103	(95)	
Total Housekeeping	527,340	43,945	50,437	(6,492)	43,945	50,437	(6,492)	

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2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
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Maintenance & Security

Wages & Salaries	240,744	20,062	18,694	1,368	20,062	18,694	1,368
Employee Benefits	74,712	6,226	8,830	(2,604)	6,226	8,830	(2,604)
Workers Comp Insurance	16,080	1,340	1,108	232	1,340	1,108	232
Vacations & Holidays	23,016	1,918	3,385	(1,467)	1,918	3,385	(1,467)
Security Services	189,804	15,817	15,580	237	15,817	15,580	237
Van Expense	11,340	945	1,497	(552)	945	1,497	(552)
Equipment Maintenance	99,996	8,333	15,119	(6,786)	8,333	15,119	(6,786)
Contract Maintenance	59,412	4,951	2,081	2,870	4,951	2,081	2,870
Expendable Supplies	2,508	209	1,782	(1,573)	209	1,782	(1,573)
Equipment Replacements	0	0	994	(994)	0	994	(994)
Conferences & Travel	6,600	550	0	550	550	0	550
Grounds Maintenance	2,400	200	2,720	(2,520)	200	2,720	(2,520)
Miscellaneous	45,996	3,833	3,273	560	3,833	3,273	560
Total Maintenance & Security	772,608	64,384	75,063	(10,679)	64,384	75,063	(10,679)

Activities and Wellness

Wages & Salaries	365,592	30,466	10,230	20,236	30,466	10,230	20,236
Employee Benefits	103,344	8,612	5,295	3,317	8,612	5,295	3,317
Workers Comp Insurance	24,228	2,019	1,684	335	2,019	1,684	335
Vacations & Holidays	31,884	2,657	3,324	(667)	2,657	3,324	(667)
Activities	44,100	3,675	3,846	(171)	3,675	3,846	(171)
Chapel Expense	6,480	540	0	540	540	0	540
Misc Exp for Arts, O&A, Gorman Program	25,632	2,136	1,370	766	2,136	1,370	766
Transfer for Arts, O&A, Gorman Programs	(25,632)	(2,136)	(1,370)	(766)	(2,136)	(1,370)	(766)
Total Activities	575,628	47,969	24,379	23,590	47,969	24,379	23,590

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	2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
Health Center								
Wages & Salaries	2,204,760	183,730	188,711	(4,981)	183,730	188,711	(4,981)	
Employee Benefits	568,188	47,349	51,409	(4,060)	47,349	51,409	(4,060)	
Workers Comp Insurance	144,240	12,020	10,058	1,962	12,020	10,058	1,962	
Vacations & Holidays	160,968	13,414	25,334	(11,920)	13,414	25,334	(11,920)	
Professional Fees	52,068	4,339	7,150	(2,811)	4,339	7,150	(2,811)	
Medical Supplies	110,400	9,200	8,263	937	9,200	8,263	937	
Household Replacements	1,704	142	0	142	142	0	142	
Outside Services	45,768	3,814	1,835	1,979	3,814	1,835	1,979	
Licenses	14,256	1,188	1,281	(93)	1,188	1,281	(93)	
Medical Fees	25,068	2,089	2,004	85	2,089	2,004	85	
Equipment Maintenance	8,244	687	0	687	687	0	687	
Communications	5,736	478	909	(431)	478	909	(431)	
Continuing Education/Inservice	5,952	496	0	496	496	0	496	
Office Supplies/Printing	4,176	348	675	(327)	348	675	(327)	
Contract Maintenance	8,592	716	601	115	716	601	115	
Conferences and Travel	7,284	607	1,389	(782)	607	1,389	(782)	
Miscellaneous	396	33	0	33	33	0	33	
Total Health Center and Nursing	3,367,800	280,650	299,619	(18,969)	280,650	299,619	(18,969)	
Other Exp for IL/AL Medical Care								
Wages & Salaries	537,516	44,793	25,746	19,047	44,793	25,746	19,047	
Employee Benefits	121,224	10,102	8,239	1,863	10,102	8,239	1,863	
Workers Comp Insurance	55,368	4,614	3,908	706	4,614	3,908	706	
Vacations & Holidays	50,160	4,180	5,174	(994)	4,180	5,174	(994)	
Outside Medical Fees	29,388	2,449	938	1,511	2,449	938	1,511	
Professional Fees	30,000	2,500	2,500	0	2,500	2,500	0	
Other Exp for IL/AL Medical Care	23,076	1,923	969	954	1,923	969	954	
Total Resident Medical	846,732	70,561	47,474	23,087	70,561	47,474	23,087	

**Heritage on the Marina Finance Report
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	2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
Medicare								
Medical Supplies	101,568	8,464	3,863	4,601	8,464	3,863	4,601	
Professional Supplies	15,204	1,267	0	1,267	1,267	0	1,267	
Outside Services	326,268	27,189	26,791	398	27,189	26,791	398	
Total Medicare	443,040	36,920	30,654	6,266	36,920	30,654	6,266	

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	2019 Annual Budget	2019 1-Month Budget	Current Month Actual	Current Month Variance	Current YTD Budget	Current YTD Actual	Year To Date Variance	Comments
Administration								
Wages & Salaries	989,856	82,488	67,227	15,261	82,488	67,227	15,261	
Employee Benefits	190,644	15,887	19,955	(4,068)	15,887	19,955	(4,068)	
Workers Comp Insurance	6,360	530	440	90	530	440	90	
Vacations & Holidays	107,052	8,921	13,856	(4,935)	8,921	13,856	(4,935)	
Accounting Fees	60,000	5,000	0	5,000	5,000	0	5,000	
Marketing	72,996	6,083	2,354	3,729	6,083	2,354	3,729	
Development	23,496	1,958	0	1,958	1,958	0	1,958	
Association Dues	21,600	1,800	1,639	161	1,800	1,639	161	
Outside Services	59,940	4,995	5,861	(866)	4,995	5,861	(866)	
Communications	22,716	1,893	2,516	(623)	1,893	2,516	(623)	
Office Supplies/Printing	30,000	2,500	2,477	23	2,500	2,477	23	
Licenses, Taxes, Fees	59,460	4,955	(226)	5,181	4,955	(226)	5,181	
Legal Fees	70,260	5,855	3,953	1,902	5,855	3,953	1,902	
Conferences & Travel	23,412	1,951	13	1,938	1,951	13	1,938	
Professional Fees	20,004	1,667	2,187	(520)	1,667	2,187	(520)	
Continuing Education/Inservice	4,224	352	100	252	352	100	252	
Miscellaneous	3,648	304	0	304	304	0	304	
Holiday Party	21,000	1,750	0	1,750	1,750	0	1,750	
Board Expenses	5,556	463	140	323	463	140	323	
Total Administration	1,792,224	149,352	122,492	26,860	149,352	122,492	26,860	
General Expenses								
Utilities	515,808	42,984	45,766	(2,782)	42,984	45,766	(2,782)	
Insurance	175,380	14,615	13,393	1,222	14,615	13,393	1,222	
Computers & IT	44,004	3,667	647	3,020	3,667	647	3,020	
Total General Expenses	735,192	61,266	59,806	1,460	61,266	59,806	1,460	