

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|---|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Operating Revenue | | | | | | | |
| Monthly Care Fees (Incl. Type C) | \$4,637,772 | \$361,625 | \$316,532 | (\$45,093) | \$1,084,875 | \$966,728 | (\$118,147) |
| MCF Fee Subsidy | (249,996) | (20,833) | (17,677) | 3,156 | (62,499) | (51,457) | 11,042 |
| SNF Private Pay Fees | 1,424,280 | 115,388 | 140,000 | 24,612 | 346,164 | 399,415 | 53,251 |
| AL Private Pay Fees | 320,808 | 26,210 | 43,556 | 17,346 | 78,630 | 124,336 | 45,706 |
| Medicare Type A and Type B | 1,632,984 | 134,963 | 110,472 | (24,491) | 404,889 | 456,593 | 51,704 |
| Amortized Entry Fees | 994,752 | 82,896 | 80,004 | (2,893) | 248,688 | 481,653 | 232,965 |
| Services to Medical Director | 12,840 | 1,070 | 0 | (1,070) | 3,210 | 0 | (3,210) |
| Guest Charges | 35,004 | 2,917 | 1,206 | (1,711) | 8,751 | 13,977 | 5,226 |
| Processing Fees/Community Fee | 9,756 | 813 | 2,000 | 1,187 | 2,439 | 4,000 | 1,561 |
| Other Resid, Program Fees | 14,004 | 1,167 | 2,080 | 913 | 3,501 | 6,500 | 2,999 |
| Total Operating Revenue | \$8,832,204 | \$706,216 | \$678,172 | (\$28,044) | \$2,118,648 | \$2,401,745 | \$283,097 |
| Expense | | | | | | | |
| Operating Expense | 11,810,748 | 984,229 | 1,005,939 | 21,710 | 2,952,687 | 3,072,018 | 119,331 |
| Depreciation | 722,028 | 60,169 | 74,645 | 14,476 | 180,507 | 223,936 | 43,429 |
| Total Expense | \$12,532,776 | \$1,044,398 | \$1,080,584 | \$36,186 | \$3,133,194 | \$3,295,954 | \$162,760 |
| Operating Income/(Loss) | (3,700,572) | (338,182) | (402,412) | (64,230) | (1,014,546) | (894,209) | 120,337 |
| Other Income & Expense | | | | | | | |
| Donations & Bequests | 80,004 | 6,667 | 3,885 | (2,782) | 20,001 | 31,434 | 11,433 |
| Planning & Development | (309,132) | (25,761) | 0 | 25,761 | (77,283) | (43) | 77,240 |
| Other Income | 15,000 | 1,250 | 585 | (665) | 3,750 | 2,644 | (1,106) |
| Sub Total | (214,128) | (17,844) | 4,470 | 22,314 | (53,532) | 34,036 | 87,568 |
| Pre-Investment Net Income/(Loss) | (3,914,700) | (356,026) | (397,942) | (41,916) | (1,068,078) | (860,173) | 207,905 |
| Total Investment Income | 3,614,148 | 301,179 | (7,693,157) | (7,994,336) | 903,537 | (11,913,368) | (12,816,905) |
| Investment Management Fee | (428,004) | (35,667) | (1,668) | 33,999 | (107,001) | (92,256) | 14,745 |
| Net Investment Income | 3,186,144 | 265,512 | (7,694,825) | (7,960,337) | 796,536 | (12,005,624) | (12,802,160) |
| Net Income/(Loss) | (728,556) | (90,514) | (8,092,767) | (8,002,253) | (271,542) | (12,865,797) | (12,594,255) |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|-----------------------------------|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Summary by Department | | | | | | | |
| Health Center | 3,181,512 | 265,126 | 266,096 | (970) | 795,378 | 886,440 | (91,062) |
| Food Service | 2,586,720 | 215,560 | 236,671 | (21,111) | 646,680 | 688,132 | (41,452) |
| Administration | 1,926,780 | 160,565 | 205,078 | (44,513) | 481,695 | 518,637 | (36,942) |
| Maintenance & Security | 931,284 | 77,607 | 61,933 | 15,674 | 232,821 | 209,172 | 23,649 |
| General Expense | 835,128 | 69,594 | 53,076 | 16,518 | 208,782 | 197,689 | 11,093 |
| Housekeeping | 679,284 | 56,607 | 57,027 | (420) | 169,821 | 169,111 | 710 |
| Activities/Wellness | 563,868 | 46,989 | 36,550 | 10,439 | 140,967 | 118,409 | 22,558 |
| Other Nursing and Medical Related | 828,108 | 69,009 | 51,486 | 17,523 | 207,027 | 163,089 | 43,938 |
| Medicare | 278,064 | 23,172 | 38,022 | (14,850) | 69,516 | 121,339 | (51,823) |
| Total | 11,810,748 | 984,229 | 1,005,939 | (21,710) | 2,952,687 | 3,072,018 | (119,331) |
| Grand Total | 11,810,748 | 984,229 | 1,005,939 | (21,710) | 2,952,687 | 3,072,018 | (119,331) |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|---------------------------------------|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Summary by Expense | | | | | | | |
| Wages & Salaries | 5,278,512 | 439,876 | 419,874 | 20,002 | 1,319,628 | 1,286,026 | 33,602 |
| Employee Benefits | 1,359,660 | 113,305 | 104,521 | 8,784 | 339,915 | 335,542 | 4,373 |
| Workers Comp Insurance | 269,904 | 22,492 | 21,639 | 853 | 67,476 | 63,873 | 3,603 |
| Unemployment | 14,004 | 1,167 | 0 | 1,167 | 3,501 | 0 | 3,501 |
| Vacations & Holidays | 432,336 | 36,028 | 27,061 | 8,967 | 108,084 | 132,967 | (24,883) |
| Food | 515,004 | 42,917 | 41,860 | 1,057 | 128,751 | 125,138 | 3,613 |
| Food-Wine & Beer | 24,996 | 2,083 | 1,608 | 475 | 6,249 | 7,025 | (776) |
| Utilities | 579,276 | 48,273 | 37,034 | 11,239 | 144,819 | 147,193 | (2,374) |
| Professional Fees | 175,812 | 14,651 | 7,502 | 7,149 | 43,953 | 39,368 | 4,585 |
| Security Services | 195,492 | 16,291 | 15,509 | 782 | 48,873 | 46,578 | 2,295 |
| Insurance | 197,844 | 16,487 | 16,015 | 472 | 49,461 | 48,044 | 1,417 |
| Contract, Grounds Maintenance | 153,564 | 12,797 | 6,872 | 5,925 | 38,391 | 33,178 | 5,213 |
| Cleaning Supp & Paper Products | 180,312 | 15,026 | 17,640 | (2,614) | 45,078 | 48,434 | (3,356) |
| Equipment & Long term Maintenance | 181,356 | 15,113 | 19,107 | (3,994) | 45,339 | 50,485 | (5,146) |
| Hshld, Equip, & Carpet Replacement | 38,808 | 3,234 | 6,256 | (3,022) | 9,702 | 13,319 | (3,617) |
| Maintenance Expendable Supplies | 2,508 | 209 | 2,485 | (2,276) | 627 | 4,916 | (4,289) |
| Outside Services | 1,417,248 | 118,104 | 146,911 | (28,807) | 354,312 | 438,110 | (83,798) |
| Accounting Fees | 66,648 | 5,554 | 34,865 | (29,311) | 16,662 | 45,312 | (28,650) |
| Legal Fees | 60,000 | 5,000 | 7,851 | (2,851) | 15,000 | 15,636 | (636) |
| Activities, Chapel, Arts, O&A, Gorman | 82,260 | 6,855 | 2,124 | 4,731 | 20,565 | 15,365 | 5,200 |
| Marketing | 75,000 | 6,250 | 4,429 | 1,821 | 18,750 | 26,317 | (7,567) |
| Development | 15,000 | 1,250 | 7,131 | (5,881) | 3,750 | 11,021 | (7,271) |
| IL/AL Medical Fees & Services | 80,724 | 6,727 | 2,809 | 3,918 | 20,181 | 14,391 | 5,790 |
| Medical Supplies | 136,896 | 11,408 | 11,800 | (392) | 34,224 | 37,422 | (3,198) |
| Association Dues | 15,768 | 1,314 | 1,300 | 14 | 3,942 | 5,264 | (1,322) |
| Licenses, taxes, fees | 54,528 | 4,544 | 28,578 | (24,034) | 13,632 | 34,373 | (20,741) |
| Communications | 28,392 | 2,366 | 5,136 | (2,770) | 7,098 | 8,178 | (1,080) |
| Office Supplies/Computers/IT | 103,608 | 8,634 | 3,550 | 5,084 | 25,902 | 17,813 | 8,089 |
| Board Expense | 5,004 | 417 | 555 | (138) | 1,251 | 7,315 | (6,064) |
| Holiday Party | 21,000 | 1,750 | 0 | 1,750 | 5,250 | 0 | 5,250 |
| Continuing Education/In-Service | 9,372 | 781 | 0 | 781 | 2,343 | 1,365 | 978 |
| Conference & Travel | 42,816 | 3,568 | 343 | 3,225 | 10,704 | 4,754 | 5,950 |
| Van Expense | 11,340 | 945 | 287 | 658 | 2,835 | 4,727 | (1,892) |
| Miscellaneous | 11,196 | 933 | 725 | 208 | 2,799 | 3,465 | (666) |
| Less Transfer for Arts, O&A Programs | (25,440) | (2,120) | (791) | (1,329) | (6,360) | (4,249) | (2,111) |
| Total | 11,810,748 | 984,229 | 1,005,939 | (21,710) | 2,952,687 | 3,072,018 | (119,331) |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|------------------------------------|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Food Service | | | | | | | |
| Wages & Salaries | 512,712 | 42,726 | 40,358 | 2,368 | 128,178 | 122,896 | 5,282 |
| Employee Benefits | 141,660 | 11,805 | 11,596 | 209 | 35,415 | 35,788 | (373) |
| Workers Comp Insurance | 35,652 | 2,971 | 2,996 | (25) | 8,913 | 8,968 | (55) |
| Vacations & Holidays | 30,528 | 2,544 | 2,756 | (212) | 7,632 | 9,872 | (2,240) |
| Food | 515,004 | 42,917 | 41,860 | 1,057 | 128,751 | 125,138 | 3,613 |
| Food-Wine & Beer | 24,996 | 2,083 | 1,608 | 475 | 6,249 | 7,025 | (776) |
| Management Fees | 56,280 | 4,690 | 4,690 | 0 | 14,070 | 14,069 | 1 |
| Cleaning Supplies & Paper Products | 96,552 | 8,046 | 7,809 | 237 | 24,138 | 22,581 | 1,557 |
| Household Replacements | 20,004 | 1,667 | 4,862 | (3,195) | 5,001 | 8,886 | (3,885) |
| Equipment Maintenance | 20,004 | 1,667 | 7,415 | (5,748) | 5,001 | 12,631 | (7,630) |
| Contract Maintenance | 20,004 | 1,667 | 0 | 1,667 | 5,001 | 1,135 | 3,866 |
| Licenses | 1,704 | 142 | 105 | 37 | 426 | 314 | 112 |
| Office Supplies/Printing | 15,000 | 1,250 | 2,489 | (1,239) | 3,750 | 6,248 | (2,498) |
| Outside Services | 1,090,620 | 90,885 | 104,062 | (13,177) | 272,655 | 305,813 | (33,158) |
| Miscellaneous | 6,000 | 500 | 725 | (225) | 1,500 | 3,430 | (1,930) |
| Total Food Service | 2,586,720 | 215,560 | 236,671 | (21,111) | 646,680 | 688,132 | (41,452) |
| Housekeeping | | | | | | | |
| Salaries & Wages | 378,996 | 31,583 | 30,476 | 1,107 | 94,749 | 91,500 | 3,250 |
| Employee Benefits | 126,012 | 10,501 | 9,769 | 732 | 31,503 | 32,102 | (599) |
| Workers Comp Insurance | 27,084 | 2,257 | 2,209 | 48 | 6,771 | 6,666 | 105 |
| Vacations & Holidays | 33,744 | 2,812 | 4,236 | (1,424) | 8,436 | 11,862 | (3,426) |
| Cleaning Supplies & Paper Products | 83,760 | 6,980 | 9,052 | (2,072) | 20,940 | 25,074 | (4,134) |
| Household Replacements | 4,896 | 408 | 109 | 299 | 1,224 | 527 | 697 |
| Carpet Replacements | 4,800 | 400 | 0 | 400 | 1,200 | 0 | 1,200 |
| Outside Services | 19,800 | 1,650 | 0 | 1,650 | 4,950 | 170 | 4,780 |
| Miscellaneous | 192 | 16 | 0 | 16 | 48 | 35 | 13 |
| Total Housekeeping | 679,284 | 56,607 | 57,027 | (420) | 169,821 | 169,111 | 710 |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|---|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Maintenance & Security | | | | | | | |
| Wages & Salaries | 305,136 | 25,428 | 21,129 | 4,299 | 76,284 | 62,762 | 13,522 |
| Employee Benefits | 83,148 | 6,929 | 3,648 | 3,281 | 20,787 | 12,688 | 8,099 |
| Workers Comp Insurance | 18,264 | 1,522 | 1,472 | 50 | 4,566 | 4,260 | 306 |
| Vacations & Holidays | 25,680 | 2,140 | 265 | 1,875 | 6,420 | 6,228 | 192 |
| Security Services | 195,492 | 16,291 | 15,509 | 782 | 48,873 | 46,578 | 2,295 |
| Van/Transportation | 11,340 | 945 | 287 | 658 | 2,835 | 4,727 | (1,892) |
| Equipment Maintenance | 151,344 | 12,612 | 9,886 | 2,726 | 37,836 | 34,251 | 3,585 |
| Contract Maintenance | 54,876 | 4,573 | 2,834 | 1,739 | 13,719 | 9,334 | 4,385 |
| Expendable Supplies | 2,508 | 209 | 2,485 | (2,276) | 627 | 4,916 | (4,289) |
| Equipment Replacements | 6,600 | 550 | 500 | 50 | 1,650 | 1,047 | 603 |
| Conferences & Travel | 2,400 | 200 | 0 | 200 | 600 | 0 | 600 |
| Longterm Maintenance | 2,496 | 208 | 630 | (422) | 624 | 1,876 | (1,252) |
| Grounds Maintenance | 69,996 | 5,833 | 3,290 | 2,543 | 17,499 | 20,505 | (3,006) |
| Miscellaneous | 2,004 | 167 | 0 | 167 | 501 | 0 | 501 |
| Total Maintenance & Security | 931,284 | 77,607 | 61,933 | 15,674 | 232,821 | 209,172 | 23,649 |
| Activities/Wellness | | | | | | | |
| Wages & Salaries | 354,168 | 29,514 | 25,563 | 3,951 | 88,542 | 72,489 | 16,053 |
| Employee Benefits | 97,692 | 8,141 | 6,993 | 1,148 | 24,423 | 21,089 | 3,334 |
| Workers Comp Insurance | 21,408 | 1,784 | 1,694 | 90 | 5,352 | 4,946 | 406 |
| Vacations & Holidays | 33,780 | 2,815 | 967 | 1,848 | 8,445 | 8,769 | (324) |
| Activities | 50,340 | 4,195 | 1,213 | 2,982 | 12,585 | 10,936 | 1,649 |
| Chapel Expense | 6,480 | 540 | 120 | 420 | 1,620 | 180 | 1,440 |
| Misc Exp for Arts, O&A, Gorman Programs | 25,440 | 2,120 | 791 | 1,329 | 6,360 | 4,249 | 2,111 |
| Transfer for Arts, O&A, Gorman Programs | (25,440) | (2,120) | (791) | (1,329) | (6,360) | (4,249) | (2,111) |
| Total Activities | 563,868 | 46,989 | 36,550 | 10,439 | 140,967 | 118,409 | 22,558 |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|--|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Health Center | | | | | | | |
| Wages & Salaries | 2,117,808 | 176,484 | 183,988 | (7,504) | 529,452 | 578,989 | (49,537) |
| Employee Benefits | 531,132 | 44,261 | 45,922 | (1,661) | 132,783 | 149,588 | (16,805) |
| Workers Comp Insurance | 125,412 | 10,451 | 9,953 | 498 | 31,353 | 28,828 | 2,525 |
| Vacations & Holidays | 154,344 | 12,862 | 6,844 | 6,018 | 38,586 | 49,050 | (10,464) |
| Professional Fees | 54,180 | 4,515 | 338 | 4,178 | 13,545 | 16,675 | (3,130) |
| Medical Supplies | 92,808 | 7,734 | 7,833 | (99) | 23,202 | 21,337 | 1,865 |
| Household Replacements | 2,508 | 209 | 785 | (576) | 627 | 2,858 | (2,231) |
| Outside Services | 24,996 | 2,083 | 4,511 | (2,428) | 6,249 | 14,161 | (7,912) |
| Licenses | 12,828 | 1,069 | 2,072 | (1,003) | 3,207 | 6,216 | (3,009) |
| Medical Fees | 25,728 | 2,144 | 998 | 1,146 | 6,432 | 8,646 | (2,214) |
| Equipment Maintenance | 7,512 | 626 | 0 | 626 | 1,878 | 551 | 1,328 |
| Communications | 5,676 | 473 | 887 | (414) | 1,419 | 1,773 | (354) |
| Continuing Education/Inservice | 2,868 | 239 | 0 | 239 | 717 | 145 | 572 |
| Office Supplies/Printing | 4,608 | 384 | 94 | 290 | 1,152 | 4,104 | (2,952) |
| Contract Maintenance | 8,688 | 724 | 748 | (24) | 2,172 | 2,204 | (32) |
| Conferences & Travel | 10,416 | 868 | 343 | 525 | 2,604 | 343 | 2,261 |
| Total Health Center and Nursing | 3,181,512 | 265,126 | 266,096 | (970) | 795,378 | 886,440 | (91,062) |
| Other Nursing and Medical Related | | | | | | | |
| Wages & Salaries | 515,952 | 42,996 | 35,107 | 7,889 | 128,988 | 106,947 | 22,041 |
| Employee Benefits | 156,276 | 13,023 | 8,587 | 4,436 | 39,069 | 25,446 | 13,623 |
| Workers Comp Insurance | 36,144 | 3,012 | 2,858 | 154 | 9,036 | 8,861 | 175 |
| Vacations & Holidays | 34,740 | 2,895 | 3,108 | (213) | 8,685 | 11,074 | (2,389) |
| Outside Medical Fees, Services | 30,000 | 2,500 | (77) | 2,577 | 7,500 | 84 | 7,416 |
| Professional Fees | 30,000 | 2,500 | 0 | 2,500 | 7,500 | 5,000 | 2,500 |
| Other Exp for IL/AL Medical Care | 24,996 | 2,083 | 1,887 | 196 | 6,249 | 5,661 | 588 |
| Total Other Nursing and Medical | 828,108 | 69,009 | 51,486 | 17,523 | 207,027 | 163,089 | 43,938 |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|-----------------------|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Medicare | | | | | | | |
| Medical Supplies | 44,088 | 3,674 | 3,967 | (293) | 11,022 | 16,086 | (5,064) |
| Professional Fees | 17,148 | 1,429 | 0 | 1,429 | 4,287 | 0 | 4,287 |
| Outside Services | 216,828 | 18,069 | 34,055 | (15,986) | 54,207 | 105,253 | (51,046) |
| Total Medicare | 278,064 | 23,172 | 38,022 | (14,850) | 69,516 | 121,339 | (51,823) |

**Heritage on the Marina
For the Three Months Ending
3/31/2020**

| | 2020 Annual Budget | 2020 1-Month Budget | Current Month Actual | Current Month Variance | Current YTD Budget | Current YTD Actual | Year To Date Variance |
|----------------------------------|-----------------------------------|------------------------------------|-------------------------------------|---------------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|
| Administration | | | | | | | |
| Wages & Salaries | 1,093,740 | 91,145 | 83,253 | 7,892 | 273,435 | 250,443 | 22,992 |
| Employee Benefits | 223,740 | 18,645 | 18,005 | 640 | 55,935 | 58,842 | (2,907) |
| Workers Comp Insurance | 5,940 | 495 | 457 | 38 | 1,485 | 1,344 | 141 |
| Vacations & Holidays | 119,520 | 9,960 | 8,885 | 1,075 | 29,880 | 36,113 | (6,233) |
| Accounting Fees | 66,648 | 5,554 | 34,865 | (29,311) | 16,662 | 45,312 | (28,650) |
| Marketing, Life Care Residents | 75,000 | 6,250 | 4,429 | 1,821 | 18,750 | 26,123 | (7,373) |
| Development | 15,000 | 1,250 | 7,131 | (5,881) | 3,750 | 11,021 | (7,271) |
| Association Dues | 15,768 | 1,314 | 1,300 | 14 | 3,942 | 5,264 | (1,322) |
| Outside Services | 65,004 | 5,417 | 4,283 | 1,134 | 16,251 | 12,713 | 3,538 |
| Communications | 22,716 | 1,893 | 4,249 | (2,356) | 5,679 | 6,404 | (725) |
| Office Supplies/Printing/Postage | 39,996 | 3,333 | 940 | 2,393 | 9,999 | 5,010 | 4,989 |
| Licenses, taxes, fees | 39,996 | 3,333 | 26,402 | (23,069) | 9,999 | 27,843 | (17,844) |
| Legal Fees | 60,000 | 5,000 | 7,851 | (2,851) | 15,000 | 15,636 | (636) |
| Conferences & Travel | 30,000 | 2,500 | 0 | 2,500 | 7,500 | 4,411 | 3,089 |
| Professional Fees | 18,204 | 1,517 | 2,475 | (958) | 4,551 | 3,624 | 927 |
| Continuing Education/Inservice | 6,504 | 542 | 0 | 542 | 1,626 | 1,220 | 406 |
| Miscellaneous | 3,000 | 250 | 0 | 250 | 750 | 0 | 750 |
| Holiday Party | 21,000 | 1,750 | 0 | 1,750 | 5,250 | 0 | 5,250 |
| Board Expenses | 5,004 | 417 | 555 | (138) | 1,251 | 7,315 | (6,064) |
| Total Administration | 1,926,780 | 160,565 | 205,078 | (44,513) | 481,695 | 518,637 | (36,942) |
| General Expenses | | | | | | | |
| Utilities | 579,276 | 48,273 | 37,034 | 11,239 | 144,819 | 147,193 | (2,374) |
| Insurance | 197,844 | 16,487 | 16,015 | 472 | 49,461 | 48,044 | 1,417 |
| Computers & IT | 44,004 | 3,667 | 27 | 3,640 | 11,001 | 2,452 | 8,549 |
| Total General Expenses | 821,124 | 68,427 | 53,076 | 15,351 | 205,281 | 197,689 | 7,592 |