

Quality Dashboard 2022

Updated: 2/15/22

Quality Performance			Mar	Q1			
Monitor and evaluate key resident satisfaction ratings	\leftrightarrow	1					
Maintain appropriate regulatory agency survey results and ratings	\uparrow	个					
Develop and implement a comprehensive strategy for Aging in Place	\uparrow	1					
Financial Strength							
Implement strategic plan to add revenue generating square footage	个	1					
Develop and implement strategies for cost savings/expense reductions	1	1					
Develop Deptartment Director level financial accountabilities	\leftrightarrow	1					
Market Relevance							
Enhance and advance the resident experience (current & future residents)	个	个					
Maintain or exceed Independent Living target occupancy	个	个					
Create and maintain brand distinction in SF	\leftrightarrow	\leftrightarrow					
Organizational Effectiveness							
Maintain strong employee satisfaction and engagement numbers	\leftrightarrow	\leftrightarrow					
Evaluate and optimize key foundational systems	\leftrightarrow	1					
Develop robust organzitional quality metrics for each department	\leftrightarrow	\leftrightarrow					
LEGEND:							
Favorable Watch Concern $\uparrow \downarrow = \text{trending} \leftrightarrow = \text{static}$							

Area	Key Indicators	Area	Key Indicators
Quality Performance	1) Satisfaction Ratings: a) Every other year staff satisfaction survey b) Admin/resident team to improve measures based on survey results 2) Regulatory surveys: a) CDPH, RCFE, DSS, Life Safety, Infection focused, NHPPD b) Self-reported events c) Complaint visits 3) Aging in Place: a) Move SNF staffing to RCFE b) Fee schedule for AIP services c) Dementia support on site d) Communication/talking points e) SNF closure	Market Relevance	1) Resident Experience: a) Unify campus buildings and style (halls, lighting, paint, furntiure, etc) b) Amenity spaces: beauty shop, fitness center, shared kithcens, post office, art room, laundry rooms 2) IL occupancy: a) Target Marketing benchmarks per month b) CRM tool management c) Marketing Assessment d) Training for Marketing team 3) Brand Distinction: a) Marketing Assessment b) Social Media presence c) Website d) Community outreach
Financial Strength	1) Add revenue generating square footage: a) Concept Plan development/Rockwood Pacific b) Implement Strategic Plan 2) Cost saving/expense reduction: a) FFE position control b) Departmental expenses/controls c) Other: PGE, Morrison, etc. 3) Financial accountability: a) Monthly DD variance reports b) DD financial training c) DD involvement with budget preparations	Organizational Effectiveness	1) Employee satisfaction/engagement: a) Employee satisfaction/engagement survey every other year b) Admin/staff team to improve measures based on survey results c) Minimum quarterly staff engagement events 2) Key Foundational Systems: a) Payroll/scheduling software b) Recruitment/hiring platform c) Budget software d) Technology master plan 3) Departmental Quality Metrics: a) Regulatory compliance is a minimum standard b) Financial goals c) Staff development goals d) Create just culture

Create just culture